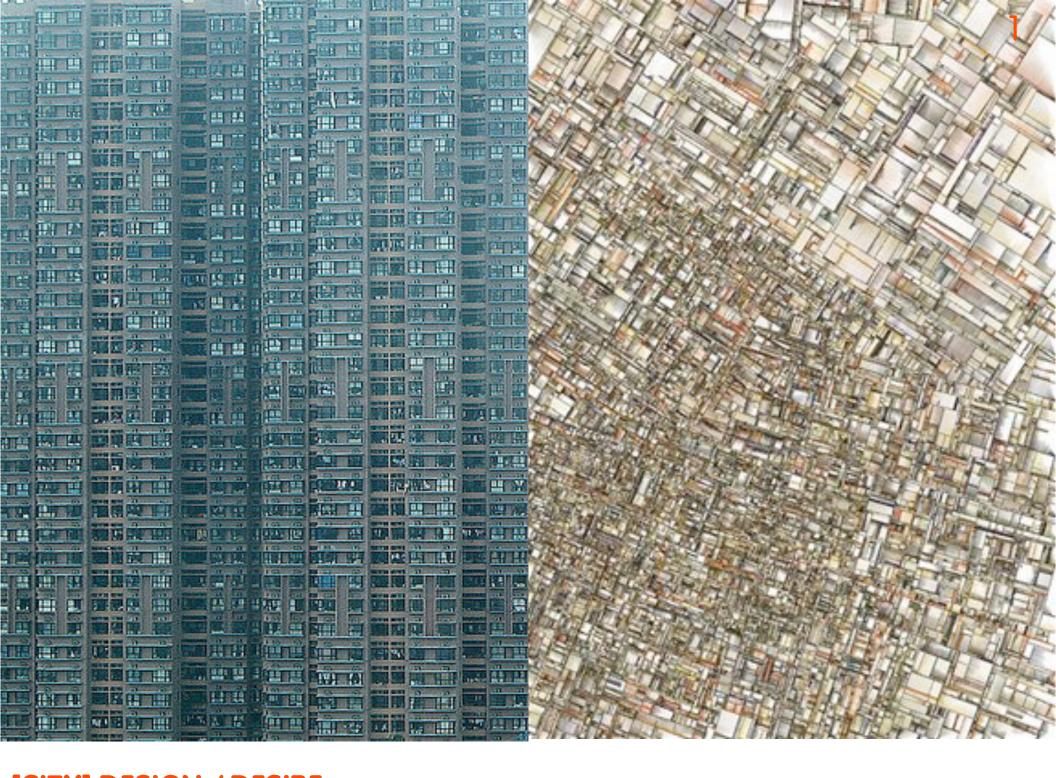


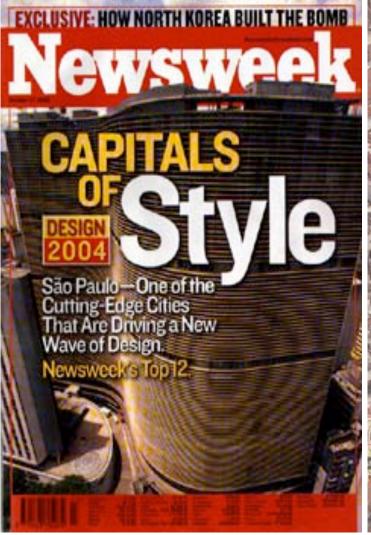
## SAO PAULO DIAGONAL SUL STRATEGIC PROPOSAL

# A POSSIBLE REINVENTION OF A MEGACITY 2.5 KM2 BROWFIELD REDEVELOPMENT GENERATING A SUSTAINABLE COMPACT CITY



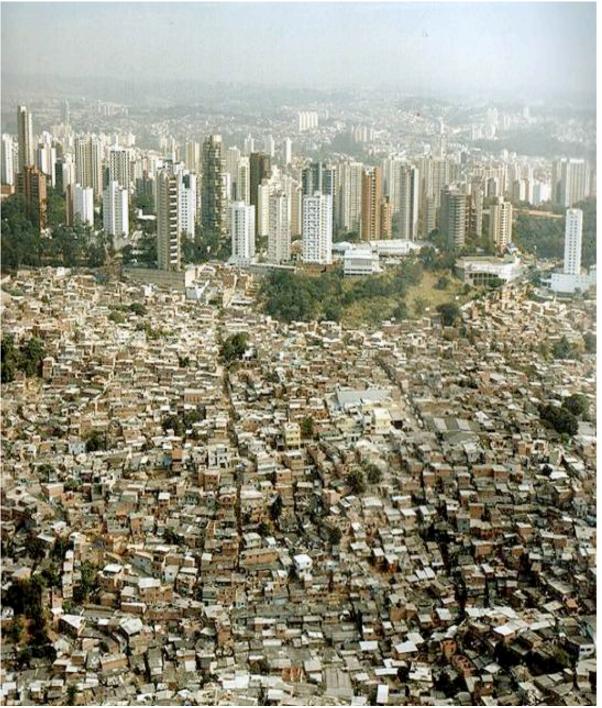


[CITY] DESIGN / DESIRE





**SAO PAULO MEGACITY: CAPITAL OF DESIGN [DESIRE]?** 



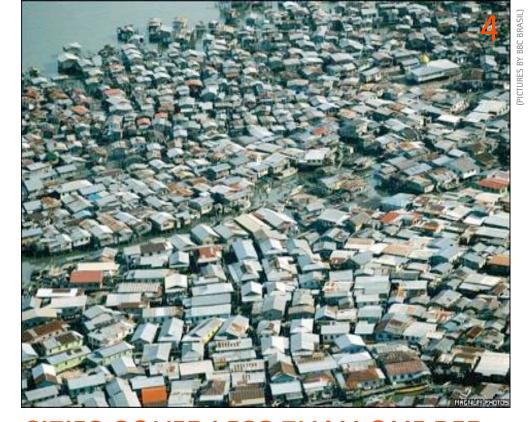




SAO PAULO MEGACITY: A QUESTION OF DESIRE [DESIGN]?



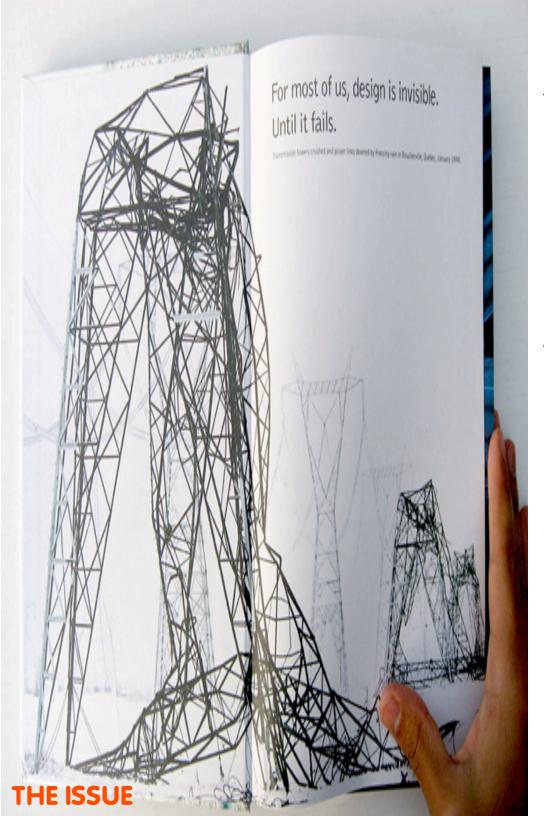




CITIES COVER LESS THAN ONE PER CENT OF THE EARTH'S SURFACE BUT...

- > AROUND 50 PER CENT OF THE WORLD'S POPULATION LIVE IN CITIES
- > CONSUME SOME 75 PER CENT OF THE WORLD'S ENERGY
- > ARE RESPONSIBLE FOR 80 PER CENT OF GREENHOUSE GAS EMISSIONS

(BY C40 CITIES-CLIMATE LEADERSHIP GROUP-CLINTON FOUNDATION)



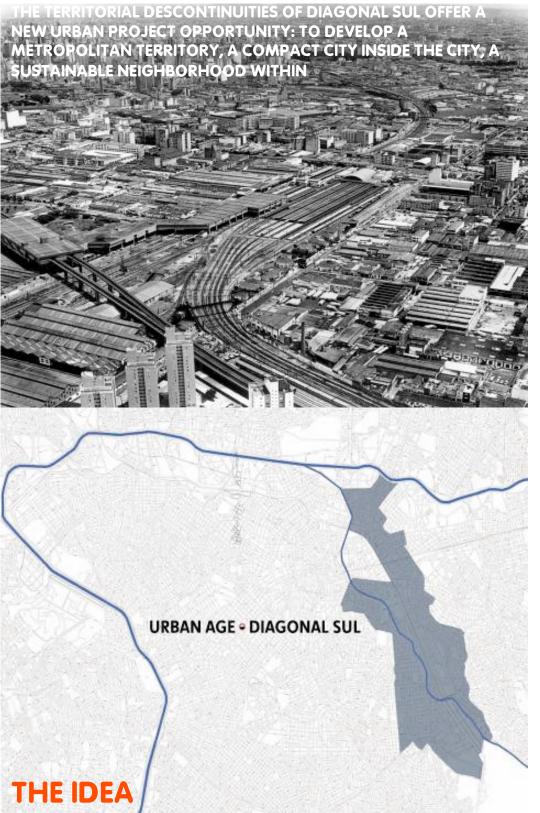
- THE POPULATION OF THE CENTRAL DISTRICT HAS DECLINED STEADILY SINCE THE 1970S. DESPITE AMBITIOUS REVITALISATION PLANS, WEALTHY RESIDENTS AND BUSINESSES STILL MOVE OUT. THE POPULATION IS GROWING MOST IN PERIPHERAL AREAS WITH THE POOREST INFRASTRUCTURE.
  - THESIS: THE REUSE OF CENTRAL CITY URBAN VOIDS INSTEAD OF PERIPHERICAL SPRAWLING. COMPACT CITY = SUSTAINABLE CITY

#### WHAT TO DO:

- TO OPERATE ON THE WASTELANDS AND TO USE THE POTENTIALITY OF THE URBAN VOIDS
- THE EXISTING INFRASTRUCTE SHOULD SUPPORT THE DEVELOPMENT OF THE NEW METROPOLITAN TERRITORY
  - THE FRAGMENTS OF THE TERRITORY COULD ARTICULATE A NEW "CITY-INSIDE-THE-CITY"
  - CONTEMPORARY URBAN PROJECTS SHOULD OPERATE WITH DINAMICS, FLEXIBILITY AND STRATEGIES: A DINAMIC URBANISM
- THE CHALLENGE OF CONTEMPORARY ARCHITECTURE IS TO WORK ON THE EXISTING CITY, INSTEAD OF ITS SUBSTUTION/NEGATION: TO RESTORE THE EXISTING CITY

#### O HOW TO DO:

- THE CREATION OF A LOCAL DEVELOPMENT AGENCY
- PRIVATE-PUBLICPARTNERSHIP WICH ALLOWS THE CONTUINUITY OF A
- A PROJECT FOR THE URBANREVITALIZATION OF AN OBSOLETE, ABANDONED INDUSTRIAL NEIGHBOURHOODALONGTHEDIAGONAL SUL URBANOPERATION (RAILROAD LINEAR AXIS)
  - INVESTMENTS FROM THE REAL ESTATE ON THE DEVELOPMENT OF A NEW SUSTAINABLE NEIGHBORHOOD



# WELL-BALANCED INTEGRATED URBAN DIMENSIONS:

This new city model could be developed focusing the best delivery mechanisms to create high quality urban environments. The new territory is a unique opportunity to pioneering develop a strategy of urban intervention which contemplates both and well balanced the spatial/design aspects of the question as well as the process/delivery mechanisms of an urban project.

#### **WATER STATE OF THE STATE OF TH**

It implies intensification, high density and mixed uses as opposed to low density, mono use urban sprawling process. The compact city development model has a potential for achieving more sustainability. High densities are much welcome.

#### O INFRASTRUCTURAL REDEVELOPMENT:

The reuse of existing infrastructure is more sustainable than the creation of new areas. Encouraging smaller displacements, decreasing necessity for mobility and prioritizing the use of public and collective transport systems is also essential is this new city model inside the metropolitan old industrial territories.

#### SOCIO-SPATIAL DIVERSITY:

Specific mechanisms of tax incentives could be designed to arrest the decline in physical fabric in old industrial urban areas, encouraging new developments and including the combination of a wide mix of land use, in balance with its surroundinas.

#### A CITY INSIDE THE CITY:

CREATE NEW QUALITY IN PUBLIC SPACES

PROPOSE JOINT VENTURES BETWEEN PUBLIC POWER AND THE PRIVATE SECTOR
TO STIMULATE THE CLEANING OF CONTAMINATED AREAS

PROMOTE PUBLIC EQUIPMENTS OF SYMBOLIC SIGNIFICANCE TO THE REGION AND
OF INTENSE SOCIAL USE

ENHANCE PUBLIC INVESTMENTS (MUNICIPAL, STATE AND FEDERAL)

ATRACT AND ARTICULATE PUBLIC, PRIVATE AND INSTITUTIONAL INVESTMENTS

ENSURE INTEGRATED SUSTAINABILITY OF ALL ACTIONS (ORGANIZATIONAL AND

FINANTIAL)

GENERATE A GLOBAL AND INCLUDENT PATTERN OF URBAN REGENERATION

IMPROVE THE TWO MAIN URBAN ELEMENTS TO REARTICULATE THE AREA (RIVER/

WATER AND TRAIN LINE/MOBILITY)

# The Diagonal Sul Challenge

the discussion

private initiative – the city – academic community suit long term urban planning

- incentive private investments
- sustainable communities, quality of live
- → optimize use of existing infrastructure, eliminate pollution
- **⇒** generate wealth, increase tax revenues for the city

 $\Rightarrow$ 

the result

**Homes** 

Jobs

**Services** 

Health

**Education** 

**Entertainment** 

no ghettos, social inclusion

mixed use (all close by)

public transport

quality of life

low carbon / high energy efficiency

# THE OPERATION I Diagonal Sul Challenge

# **©** The negotiation proposal

#### The tools

urban interventions in the City of São Paulo follow the "plano diretor estratégico 2002 – 2012". This law is integrating alternative tools to implement "operações urbanas". Specific laws are created for each "operação urbana". Operational procedures and conditions can thus be defined according to each specific requirement.

The federal law "Estatuto da Cidade (No 10.257, 10th of July 2001)" is providing directives and tools for the proposed urban intervention. The most essential tool is the "concessão urbanistica". Here, the city can delegate the activities necessary to approve and execute the urban intervention to private initiative.

## The proposal

discussion and negotiation with the City and the academic sector will

- integrate with metropolitan planning
- **→** line up with present and future mobility requirements
- → reduce carbon emissions, eliminate pollution
- offer social inclusion
- create local economic growth potential (more jobs), provide public services, culture and entertainment

## **THE OPERATION I Tools**

# **♦** Mecanisms to proceed with success − the City's gains

#### the potentially successful mechanism:

- using realistic and technically sound information
- following the existing legislation, choose well succeeded examples
- using the world best urban design professionals
- high level negotiations to allow for fast decisions
- enthusiasm of transforming an area without life into an exciting city

#### the most helpful support the City can give to deliver DIAGONAL SUL:

- reduce bureaucracy
- take quick decisions

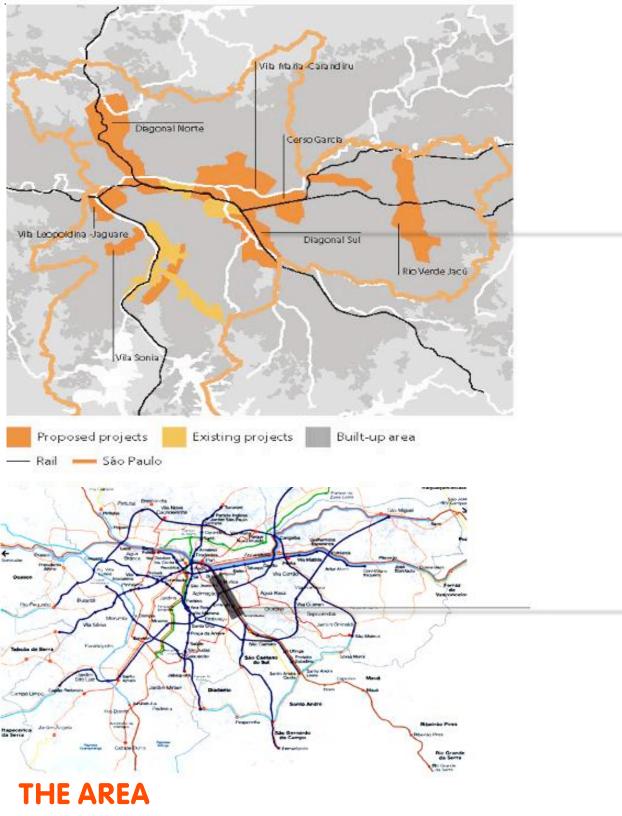
#### the City's gains

**⇒** additional yearly tax revenue

• IDTII (property toy)

• IPTO (property tax)	къ /sm p.a.
<ul> <li>new jobs and new population (I.R. and others)</li> </ul>	R\$ 120m p.a.
• ISS (service tax)	R\$ 140m p.a.
<ul><li>increasing productivity of transferred industry</li></ul>	R\$ 75m p.a.
<b>→</b>	R\$ 410m p.a.
tax revenue during construction time	R\$ 150m
sales of CEPAC's (munic.certif. to increase constr.area)	R\$ 500m

# **THE OPERATION I Mechanisms**



URBAN OPERATIONS NETWORK

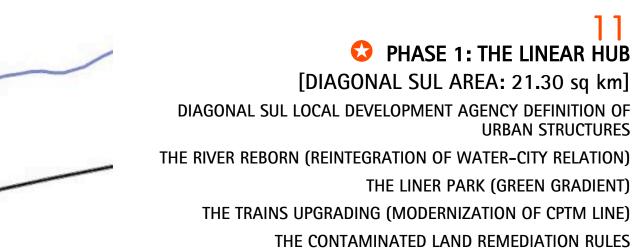
**DIAGONAL SUL** 

MOBILITY NETWORK

SAO PAULO METROPOLITAN 2020 SCENARIO (PITU 2020)

**DIAGONAL SUL** 

METRO (DARK BLUE)
RAIL (LIGHT BLUE)
BRT (RED)
MONORAIL (GREEN/YELLOW)



PHASE 2: A NEW CITY INSIDE THE CITY

[ZOOM AT CITY DESIGN: 9 sq km]

PROTECTED SOCIAL HOUSING RULES (ZEIS)

PUBLIC TRANSPORTATION INTEGRATION: CPTM RAIL LINE+EXPRESSO TIRADENTES+NEW METRO LINE

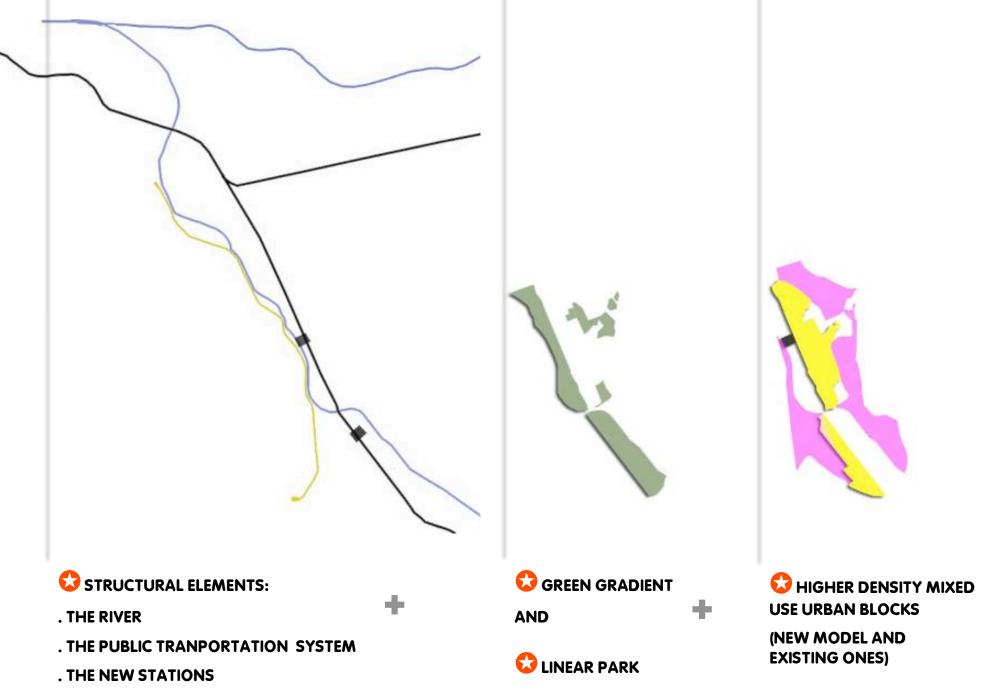
TWO RENOWNED STATIONS: MOBILITY HUBS

A NEW URBAN FRONTIER: LINEAR PARK (GREEN+WATER)

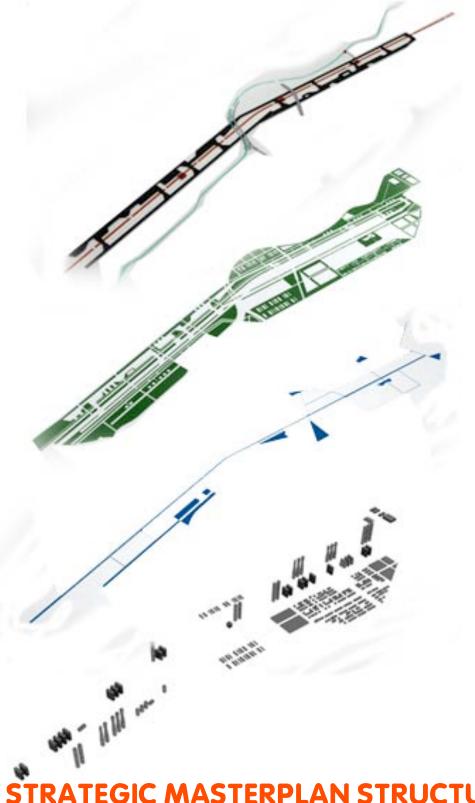
HOUSING COMPLEX/NEW URBAN BLOCKS: AN OPEN CITY MODEL

[ZOOM AT THE NEW NEIGHBORHOOD: 1.5 sq km]
THE NEW NEIGHBORHOOD: A SUSTAINABLE MODEL OF CITY EMERGES

**GENERAL STRATEGY I APPROACHING PHASES** 



# **URBAN DIAGRAMS I PROJECT IMPLEMMENTATION STRATEGY**



### **○** INFRASTRUCTURAL AXIS

- Mobility Hub +
- Horizontal Events +
- Vertical Services +

#### GREEN NETWORK

- Linear Park +
- Central Park +
- Green Streets +

#### **WATER NETWORK**

- Linear Park +
- Chanels network +

#### ACTIVITIES

- Housing +
- Services +
- Commerce +
  - Leisure +
- Tech Cluster +

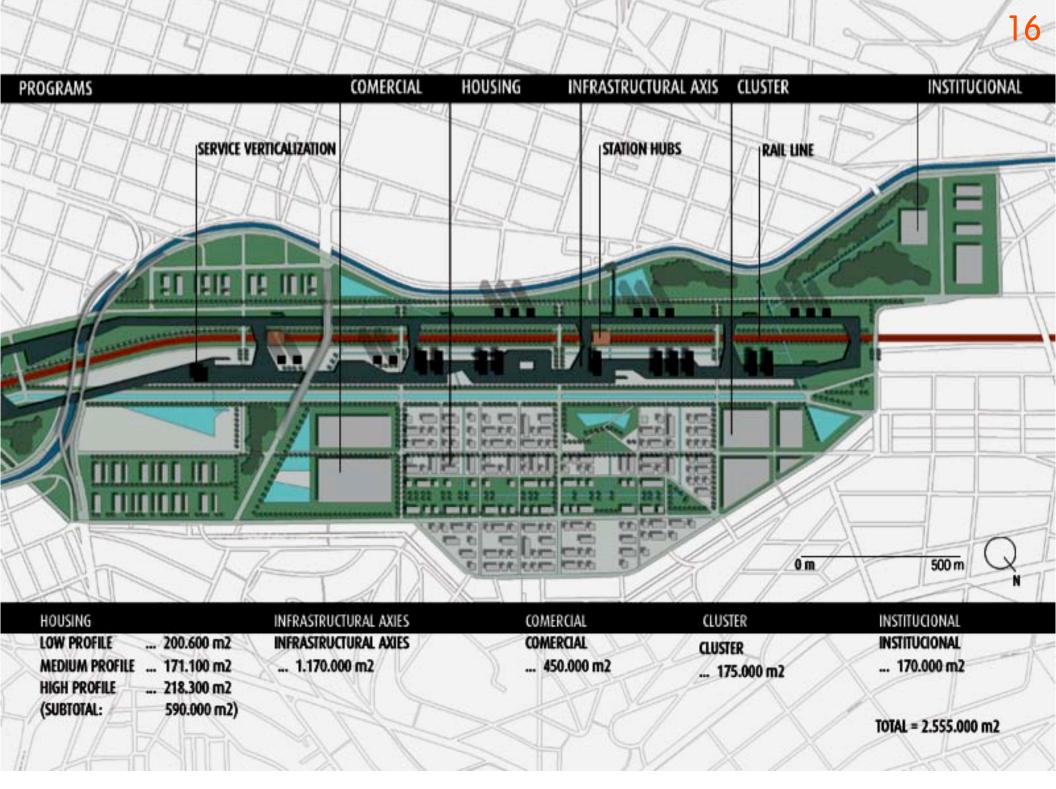
# STRATEGIC MASTERPLAN STRUCTURAL DIAGRAMS



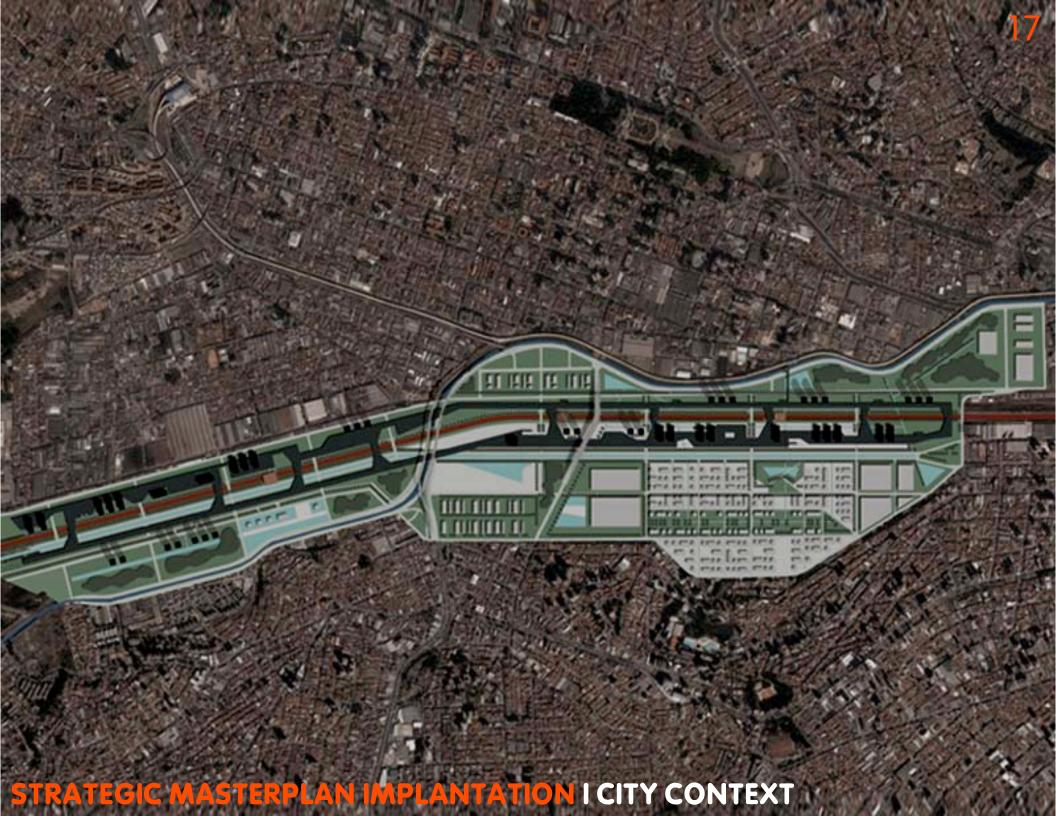
- WELL-BALANCED INTEGRATED URBAN DIMENSIONS
- SPATIAL CONTAINMENT / URBAN COMPACTNES
- INFRASTRUCTURAL REDEVELOPMENT
- SOCIO-SPATIAL DIVERSITY
- A CITY INSIDE THE CITY

# STRATEGIC MASTERPLAN STRUCTURAL DIAGRAMS





# **STRATEGIC MASTERPLAN I PROGRAM+AREAS**











THE METROPOLIS OF SÃO PAULO I PARAISOPOLIS FAVELA AND MORUMBI WALLED CONDOS source: Lalo de Almeida